Linda S. Watson
Chief Executive Officer

Florida Transportation Commission

accountability
integrity
innovation
teamwork
community
excellence

LYNX
Presentation Overview

• Describe Transit System
  – Governance
  – Policies
  – Budget
  – Value
• State-wide Implications
• The Future
The State of LYNX

- 2500 sq mile Service Area
- Size of the State of Delaware
LYNX Matters to Everyone

People ride the Bus for two reasons:

✓ To make money
✓ To spend money
$107 million Operating Budget

- Customer Fares
- Contract Services
- Advertising
- Interest & Other Income
- Local
- State
- Federal
Changes at LYNX

- 2003 - Under New Board Management
- 2004 – New CEO and New Management Team
Making Improvements

- Audited major departments
  - Procurement
  - Maintenance
  - Safety
  - Transportation
- Action plan developed
Gaining Credibility

• Updated Administrative Rules:
  - Rule #4 Procurement
  - Rule #9 Ethics Policy and Personnel Rules
  - Rule #8 Operations, Planning, Charter and Community Bus Service Policy
Running It Like A Business

• Monthly financial and performance reports to the Board
• Unqualified audit & no management letter
• “No Deficiencies” on FTA Triennial Audit
• Privatization study of LYMMO and competitively bid service
Bus System in Crisis

- **LYNX Average Trip:**
  1 hour 23 minutes

- **Average wait between buses**
  is 60 and 90 minutes

- 5,000 bus stops fewer than 400 shelters

- **Half the bus fleet needs to be replaced** -
  5 Buses Over 700,000 Miles
  72 Buses Over 600,000 Miles
  35 Buses Over 500,000 Miles
## System Comparison

<table>
<thead>
<tr>
<th>SYSTEM</th>
<th># OF BUSES</th>
<th>SERVICE AREA</th>
</tr>
</thead>
<tbody>
<tr>
<td>LYNX</td>
<td>238</td>
<td>2,500 sq. mi.</td>
</tr>
<tr>
<td>Charlotte</td>
<td>368</td>
<td>445 sq. mi.</td>
</tr>
<tr>
<td>Las Vegas</td>
<td>383</td>
<td>280 sq. mi.</td>
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<tr>
<td>Miami</td>
<td>506</td>
<td>285 sq. mi.</td>
</tr>
<tr>
<td>Phoenix</td>
<td>709</td>
<td>799 sq. mi.</td>
</tr>
</tbody>
</table>
Reliability Problems

• LYNX on-time performance has sunk to 74 percent...
  – Increased congestion
  – Increased ridership
  – Not enough buses
19 New Buses to Achieve On-Time Performance
LYNX IS IMPORTANT...

WORKFORCE

• 75% of LYNX riders are going to work

• Last year, our region added 100,000 jobs... 40% paid less than $27,000 annually

• 56% could not get to work without LYNX
LYNX IS IMPORTANT…

SENIORS

Who will provide transportation to our aging family members when they can no longer drive?

…LYNX enables our loved ones to remain independent.
LYNX IS IMPORTANT...

GLOBAL COMPETITION

Businesses evaluate transit options carefully before relocating.

...reliable transit is critical to a mobile workforce.
LYNX IS IMPORTANT...

GAS PRICES

You’re already wasting 58 hours each year in traffic.

...at $3 a gallon, what’s that costing you?
The Problem with Being Great

Someone Moves to Central Florida Every 10 minutes

...5.3 Million Residents by 2030
Making Tough Choices...

CROSSROADS

Central Florida is in the same position Los Angeles was in 1956...

...making the tough choices associated with growth and development can save us.
In 25 Years Florida Will...

- Add 8+ million residents
- Pass NY as 3rd largest state
- Increase international visitors by 75%
- Increase freight volume by 75%
- Double international trade through state
Destined to Fail

Current

Projected 2025?
Competing Globally

Europe is connecting Economic Corridors

U.S. Economic Corridors NOT established

Florida Mega-Region
America Supports More Transit

• **80%** believe we should have more transit

• **76%** support use of public funds on transit
How Will Florida Move
Our Population & Economy

Tomorrow
When Our Highways Are Failing

Today?
Non-Highway Solutions

- Expand Fixed Route Bus
- Bus Rapid Transit (BRT)
- Light Rail
- Commuter Rail
- Inter-City Rail
- Passenger Ferry
Bus Rapid Transit

Intermediate strategy for higher density

Stations resemble rail stations more than bus stops

LYMMO was the first fully functional Bus Rapid Transit (BRT) project in the United States
Light Rail
Commuter Rail

- Carry up to 300 passengers per train
- Speeds between 65-79 mph
- Moves one lane of peak Highway traffic
- Uses new or existing tracks
- Focuses growth in urban areas
- Operates during “peak” commuter times
Inter-City Rail

- Encourages connectivity between cities
- City-to-city travel at 120 mph +
- Moves 6 lanes of peak Highway traffic
- Trains on tracks separated from cars
- Would serve 5 major urban areas of Florida
- Substitutes for short air flights
Passenger Ferry

Express in service between Skagway and Haines in Alaska, USA

• Used extensively in waterside cities and islands
• Much lower capital costs than bridges or tunnels
• Washington State has most extensive system in U.S.
SO WHAT DO WE DO NEXT?
Securing Dedicated Funding...

- Reduces the heavy responsibilities on funding partners
- Key to Budget Planning
- Enables Service Expansion
## Dedicated Funding Options

<table>
<thead>
<tr>
<th>Revenue Adequacy</th>
<th>Revenue Generation</th>
<th>Revenue Growth</th>
</tr>
</thead>
<tbody>
<tr>
<td>$2 Rental Car Surcharge</td>
<td>• $40 million (8 million for LYNX)</td>
<td></td>
</tr>
<tr>
<td>9th Cent Gas Tax</td>
<td>• $5.5 Million (Orange Co only)</td>
<td>• Orange only</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Not indexed for inflation</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Revenues fluctuate w economy, tourism, fuel prices/efficiency</td>
</tr>
<tr>
<td>Local Option Gas Tax</td>
<td>• $25.6 Million: Orange Co</td>
<td>• Not indexed for inflation</td>
</tr>
<tr>
<td></td>
<td>• $ 8.4 Million: Seminole Co</td>
<td>• Revenues fluctuate w economy, tourism, fuel prices/efficiency</td>
</tr>
<tr>
<td></td>
<td>• $ 5.6 Million: Osceola Co</td>
<td></td>
</tr>
<tr>
<td>Infrastructure Sales Tax</td>
<td>• $263.4 Million: Orange Co (1% tax)</td>
<td>• Orange only</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• May be used for capital only</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Tax capped for certain items</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Keep pace w inflation</td>
</tr>
<tr>
<td>Transit Sales Tax</td>
<td>• $263.4 Million: Orange Co</td>
<td>• May be used for capital and O&amp;M</td>
</tr>
<tr>
<td></td>
<td>• $ 54.4 Million: Seminole Co</td>
<td>• No tax caps</td>
</tr>
<tr>
<td></td>
<td>• $ 29.5 Million: Osceola Co</td>
<td>• Keep pace w inflation</td>
</tr>
</tbody>
</table>
Prevent another multi-million dollar “diversion” from the State Transportation Trust Fund

• $200 million has already been raided and diverted from the State’s Transportation Trust Fund.

• Transportation Trust funds do not come from general revenue, but are collected from transportation “user fees” -- gasoline taxes and tags.

• These are taxes paid by the traveling public in Florida for a very specific purpose -- transportation maintenance and improvements.

• Fully fund transportation so FDOT can implement its adopted work program.
The Time Is Now!

If we wait much longer... we’ll wait much longer.
Thank You

Don’t let traffic bury us.