

## Performance and Production Metrics Review Meeting

May 27, 2020 at 1:00 PM

### Meeting Minutes

- Florida Transportation Commission (FTC) Executive Director Ralph Yoder opened the meeting by asking if any workgroup members had any changes or objections to the meeting minutes from the May 7, 2020 kickoff meeting.
- Stacy Miller, Assistant Secretary of Finance and Administration, Florida Department of Transportation (FDOT) and Courtney Drummond, Assistant Secretary of Engineering Operations, FDOT provided an overview of the current FTC Performance Metrics, from an FDOT perspective.
- Executive Director Yoder reminded the group of Governor Ron DeSantis's Transportation Priorities: Improve Safety, Embrace Innovation and Technology, and Reduce Congestion.
- Executive Director Yoder also reminded the group of the FDOT Mission, Vision, and Vital Few as they begin the brainstorming session.
- The FTC measures should support the FDOT's Vital Few, which include improving safety, enhancing mobility, and inspiring innovation.

#### Area for Performance Evaluation: Safety

- Ralph Yoder, Executive Director, Florida Transportation Commission
  - o The first performance metric up for discussion is Safety
- Edward "Eddy" Gonzalez, Vice President, RS&H:
  - o Look at avoidable costs with construction, such as utility conflicts that may have not been identified appropriately.
- Dr. Robert Bertini, Executive Director, Center for Urban Transportation Research
  - o A lot can be achieved with Transportation Systems, Management and Operations (TMS&O)
  - o Noticed that there is only one safety related metric
- David Genson, Commissioner, District One, Florida Transportation Commission
  - o If the metric is consistently being met, is it the right metric?
- Ananth Prasad, President, Florida Transportation Builders Association
  - o Although they may be consistently met, there are some vital measures regarding preservation
- Jason Montgomery, Director of Business Intelligence, Jacksonville Transportation Authority
  - o What measures are consistently being met?
  - o What is the definition of success for the focus area used?
  - o How is secondary vs primary decided? Is there a point scale?
- Stacy Miller, Assistant Secretary of Finance and Administration, Florida Department of Transportation
  - o The type of measure (primary vs secondary) is decided by the FTC
  - o The focus areas are also established by the FTC
    - Many of them are statutory requirements
- Ananth Prasad, President, Florida Transportation Builders Association
  - o Some primary and secondary measures seem to be backwards

- Primary measures should focus around the department's mission
  - Secondary measures should be the steps to achieve the department's mission
- Courtney Drummond, Assistant Secretary of Engineering Operations, Florida Department of Transportation
  - Capacity measures- there are some safety aspects placed in those measures
    - Need to be careful, because there are some that are fundamental to the department maintaining their assets
- Ananth Prasad, President, Florida Transportation Builders Association
  - Do not want to overstep or overcommit
- Stacy Miller, Assistant Secretary of Finance and Administration, Florida Department of Transportation
  - Look at mobility instead of capacity- focus on moving, vs how much or how many
  - The taskforce within the department meets monthly to discuss performance metrics
    - The group presented during the May executive committee meeting- additional investigating and analysis will be done
- Jason Montgomery, Director of Business Intelligence, Jacksonville Transportation Authority
  - Traffic congestion and fatalities as a primary measure
- Edward "Eddy" Gonzalez, Vice President, RS&H
  - What does safety look like?
  - Should injuries be considered, as well as fatalities?
  - What about bikers, pedestrians, etc.
- Courtney Drummond, Assistant Secretary of Engineering Operations, Florida Department of Transportation
  - Vision Zero
  - Other states with large populations have similar struggles
  - Counter measures
  - 35% of fatalities occur on local roads, FDOT has no control over that
- Ananth Prasad, President, Florida Transportation Builders Association
  - How do you measure fatalities?
  - Need to look at vulnerable users, like pedestrians
  - How do you benchmark safety as a primary measure?
- David Genson, Commissioner, District One, Florida Transportation Commission
  - Agrees that safety needs to be a primary measure, however some of the metrics address safety (condition of the roadway, etc.)
- Dr. Robert Bertini, Executive Director, Center for Urban Transportation Research
  - Injuries can also have a lifelong impact
  - Look at the percentage of areas in the state that have adopted Vision Zero
- Stacy Miller, Assistant Secretary of Finance and Administration, Florida Department of Transportation
  - The department has a safety plan which is upgraded regularly, and they are looking into creating a dashboard
    - Agrees that safety needs to be a primary measure
    - All the measures are somewhat related

- Courtney Drummond, Assistant Secretary of Engineering Operations, Florida Department of Transportation
  - o Fatalities over a 5-year period and injuries over a 5-year period. Need to account for all the users.
  - o The problem is Vision 0 is an aspirational goal. We will probably not accomplish that goal in a short period of time.

**Area for Performance Evaluation: Finance and Administration**

- Ralph Yoder, Executive Director, Florida Transportation Commission
  - o Moving on to Finance and Administration
- Ananth Prasad, President, Florida Transportation Builders Association
  - o Statutory requirements should be removed since the department is required to meet those
- Stacy Miller, Assistant Secretary of Finance and Administration, Florida Department of Transportation
  - o Since there are so many statutory requirements, maybe it does not need to be a primary measure
  - o What is important is the overall expenditure the budget
  - o Look more broadly than just federal aid
- Ananth Prasad, President, Florida Transportation Builders Association
  - o Goals on roll forward?
- Stacy Miller, Assistant Secretary of Finance and Administration, Florida Department of Transportation
  - o How much was provided and how well did we meet that expectation?
  - o Primary measure, others could just be secondary or removed
  - o Utilization of operating and work program resources
    - This is what we have been asked to expend for the year, how well did we do that?

**Area for Performance Evaluation: Minority Business and Disadvantaged Business Enterprise Programs**

- Ralph Yoder, Executive Director, Florida Transportation Commission
  - o Moving on to Minority Business and Disadvantaged Business Enterprise Programs
- Ananth Prasad, President, Florida Transportation Builders Association
  - o While we are bound by what the statute says, should it be changed?
  - o What about small businesses? We need to recognize their importance so that they can grow
- David Genson, Commissioner, District One, Florida Transportation Commission
  - o Is the agency making their participation more cumbersome than its worth?
- Courtney Drummond, Assistant Secretary of Engineering Operations, Florida Department of Transportation
  - o Continue to exceed, and it has been raised
  - o The current measure is set up for failure in the future because it says you need to spend more this year than last year, and does not say whether it is prudent or not
  - o Still need a DBE measure that is more prudent but flexible
    - An annual percentage would be better

- Stacy Miller, Assistant Secretary of Finance and Administration, Florida Department of Transportation
  - o Annual increase can mean diminishing return
  - o Similar to DBE percentages, established on a three-year cycle
  - o Business Development- secondary measure
- Ananth Prasad, President, Florida Transportation Builders Association
  - o Are we providing enough opportunities for small businesses?
  - o All small businesses are important when the economy is hurting
- Dr. Robert Bertini, Executive Director, Center for Urban Transportation Research
  - o The idea of using a rate vs. absolute number is important
    - Diversity of the organization as well

**Public Comment**

- Executive Director Yoder asked for any public comments
- No comments were made