



Florida Transportation Commission

TEAMS Meeting
April 1, 2021



Welcome and Call to Order

Chairman Ron Howse



FDOT Agency Update

Florida Turnpike Enterprise Update

FDOT Secretary Kevin J. Thibault, P.E.
FTE Executive Director Nicola Liquori

FLORIDA'S TURNPIKE ENTERPRISE (FTE)



Overview



April 1, 2021

HOW IT STARTED

created, "Sunshine

HOW IT'S GOING



1974 — **1999** — **2002** — **2008** — **2011**

Turnpike Extension
(SR821) opens

Launch of SunPass
electronic toll
collection system

House Bill 261 signed
creating Florida's
Turnpike Enterprise

Launch of SunPass
Mini transponder

All-electronic toll
collection activated
on the Turnpike
Extension (SR821)

HOW IT STARTED

HOW IT'S GOING

on gas taxes



- Part of the FDOT

ORGANIZATIONAL STRUCTURE



Secretary
Kevin Thibault



Nicola Liquori
*Executive Director
and CEO*



Mark Beall
*Director of
Toll Systems*



Jacki Churchill, CPA
*Chief Financial
Officer*



Christina Colón, PE
*Director of
Transportation
Development*



Maria Connolly, PE
*Director of Transportation
Operations*



Mark Dlugokienski
Chief Counsel



Brett Hartzog
*Director of
Administration*



Angela Starke
*Director of
Communications*



Powered by 384 state employees and over 1,750 contractors

Consultants/Contractors	299
Toll Collections	1,094
Tolls Data Center	59
Toll Equipment Maintenance	76
FHP Troop K	222
Total	1,750



IMPROVE SAFETY



ENHANCE MOBILITY



INSPIRE INNOVATION



FOSTER TALENT

VISION:

Helping to keep Florida on the move through customer-oriented, environmentally sound, user-financed facilities

MISSION:

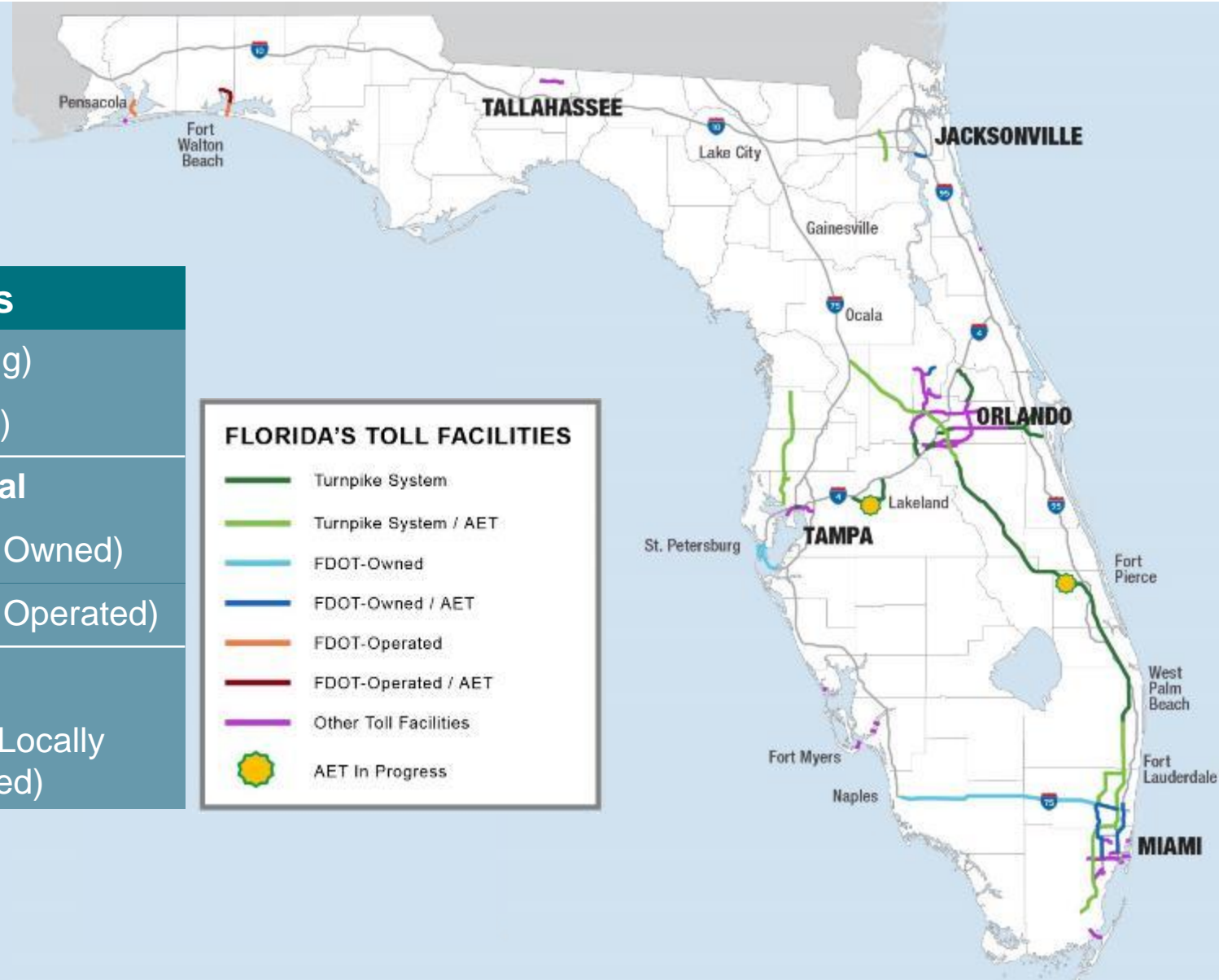
To help meet the State's growing transportation needs, ensuring value to customers, protecting investors and managing the Turnpike System in a business-like manner.

VALUES:

Customer Focused, Results-Oriented, Innovative, Entrepreneurial

FTE & OTHER TOLLED SYSTEMS MAP

Miles	
498	(Existing)
55	(Future)
553	Subtotal
173	(FDOT Owned)
19	(FDOT Operated)
745	Total
166	(Other Locally Operated)



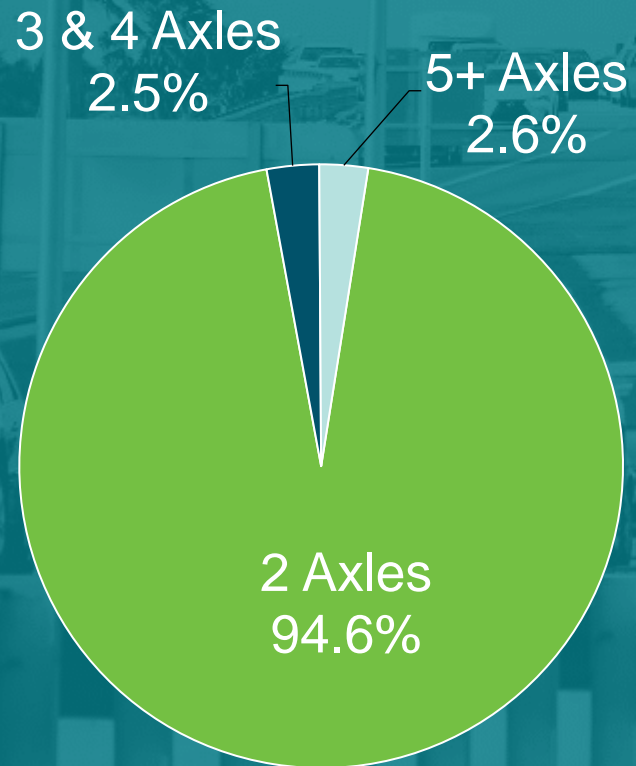
FY 2020 TOLL TRANSACTIONS (MILLIONS)

FY 2020	Florida's Turnpike ¹	FDOT Owned ²	FDOT Operated/ Other ³	THEA	MDX	CFX	Total
Total Transactions	861	131	36	45	459	424	1,956
Transactions Processed by Turnpike Enterprise	861	131	36	45	459	191	1,723
							88%

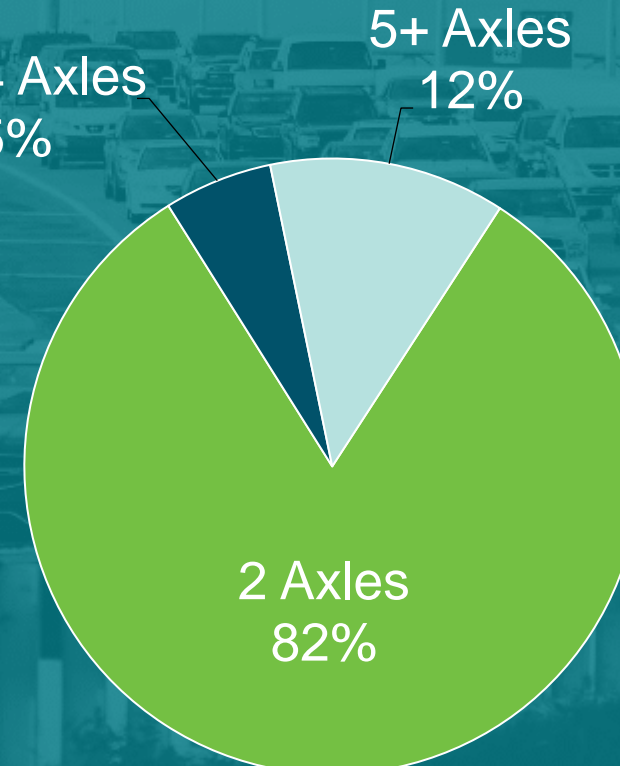
TRAFFIC MIX

FY 2020

Traffic



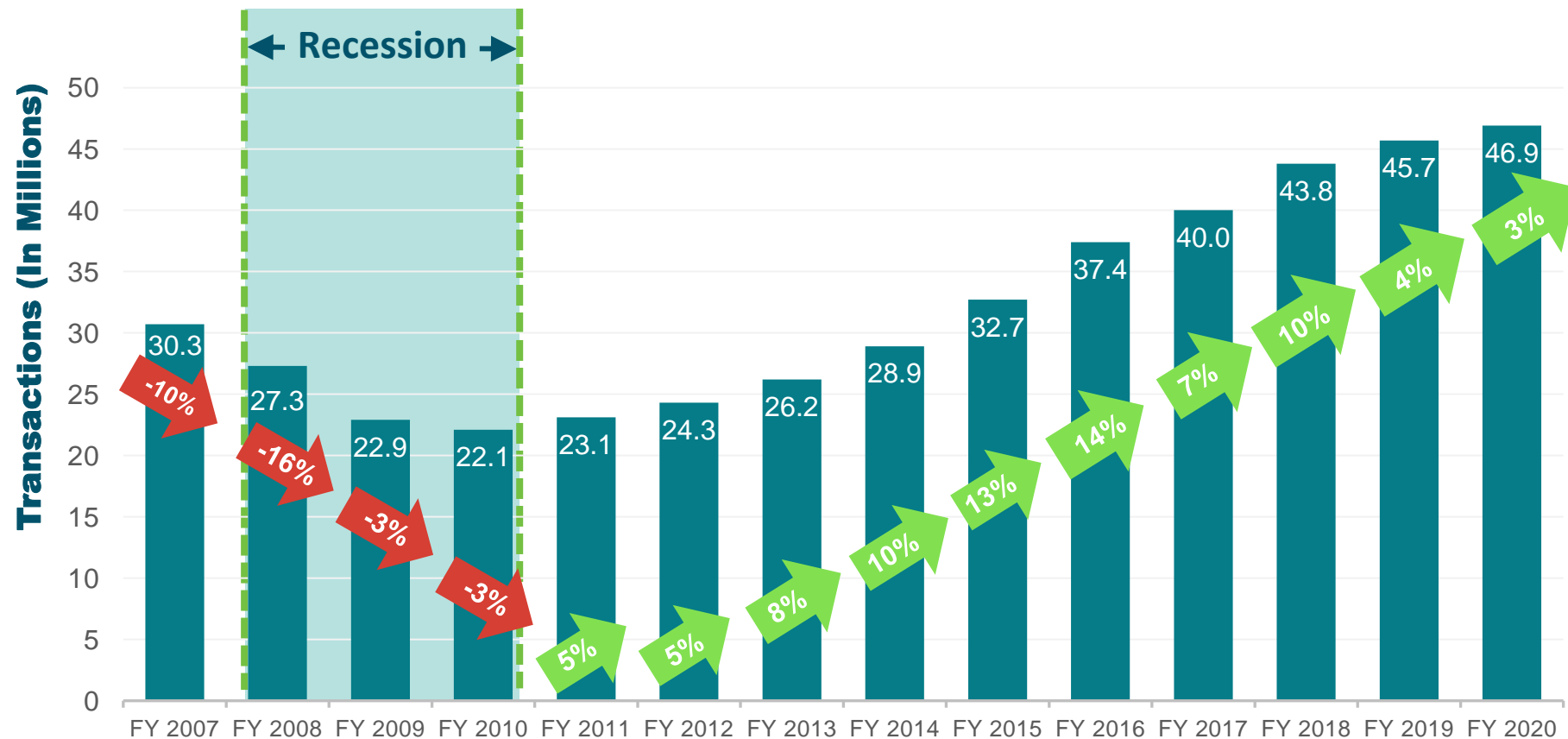
Toll Revenue



HISTORICAL TRUCK TRAFFIC

Look Back

FY 2020



BUILDING ON PAST ACCOMPLISHMENTS...

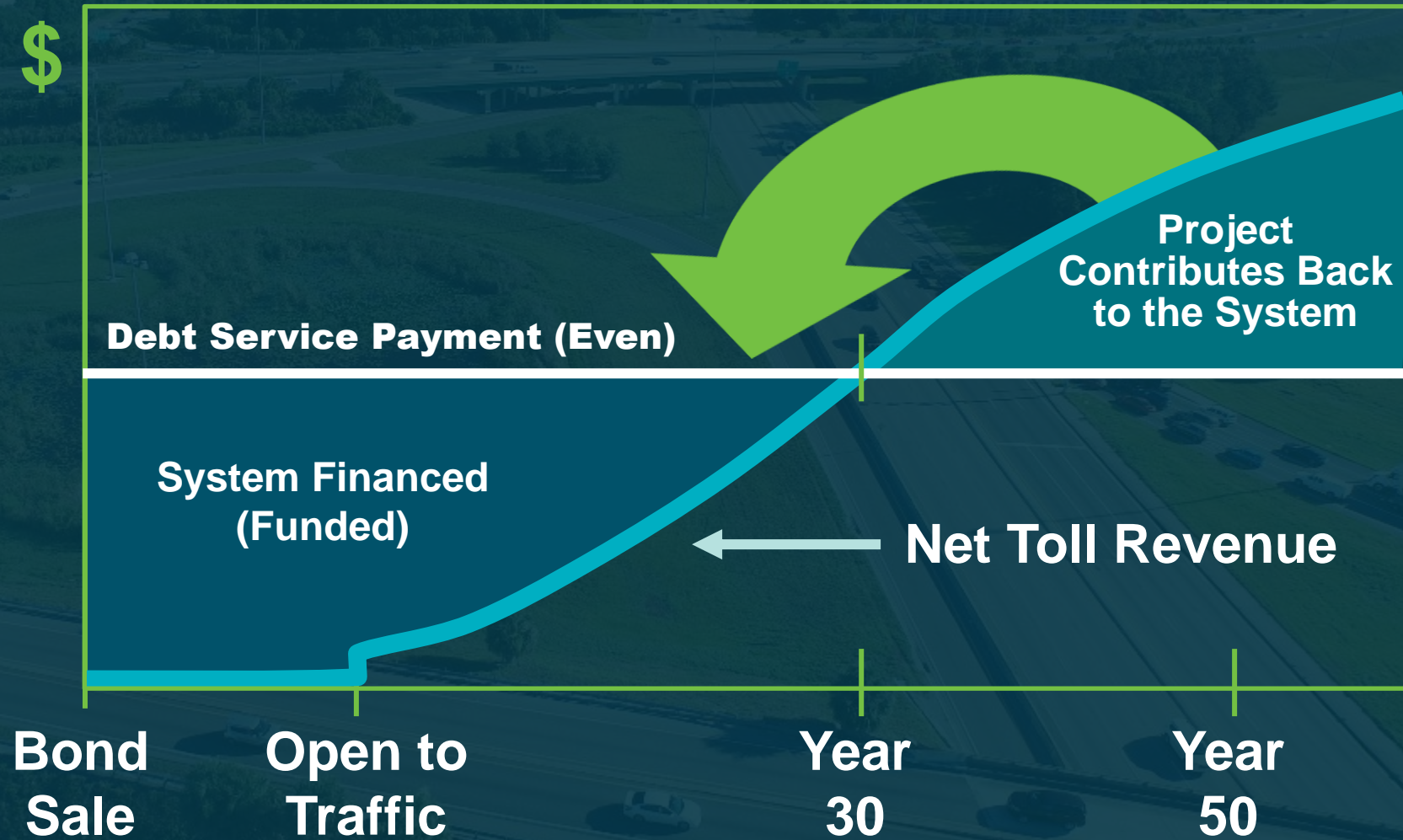
...PROVIDING A FINANCIAL ENGINE FOR TOMORROW

Florida's Turnpike				
Year	Interchanges	Centerline Miles	Lane Miles	% Change (Since 1990)
1990	62	343	1443	-
2000	106	401	1701	18%
2020	144	498	2433	69%

Year	Turnpike Work Program as Percent of FDOT
1990	9%
2000	9%
2020	17%

- Pledge of System (Statewide) Revenues
- Diverse Revenues (recession hedge)
- Affordable Toll Rates
- Lowest O&M costs / High Operating Margin
- Invest More in Transportation:
 - \$8.2 B current Tentative Work Program
 - \$1 B invested annually in capital projects

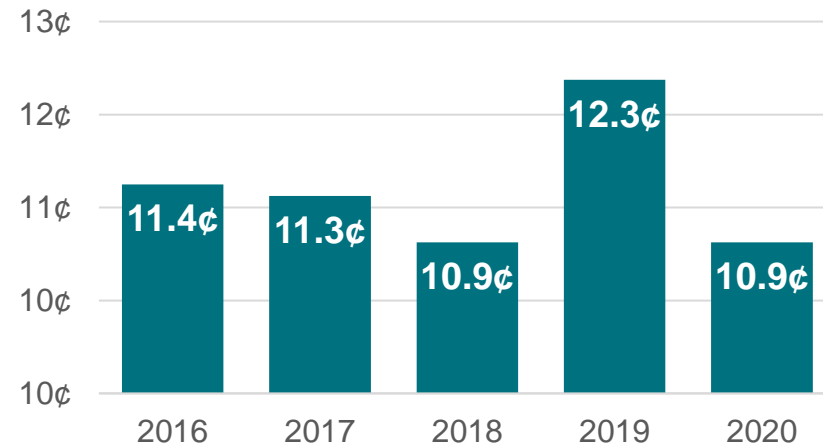
ECONOMIC FEASIBILITY



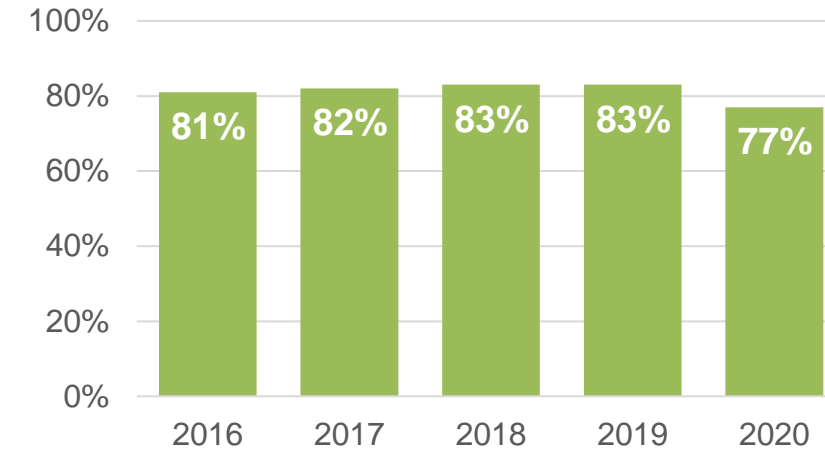
CURRENT PERFORMANCE MEASURES

FY 2016 – FY 2020

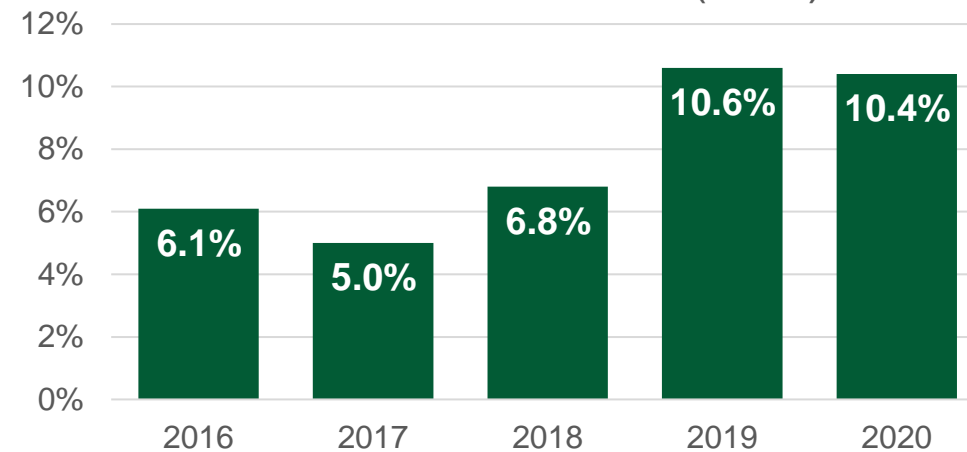
Cost to Collect a Toll Transaction (<16.0¢)



SunPass Participation (>75%: 6/30/12)



Revenue Variance (<4%)

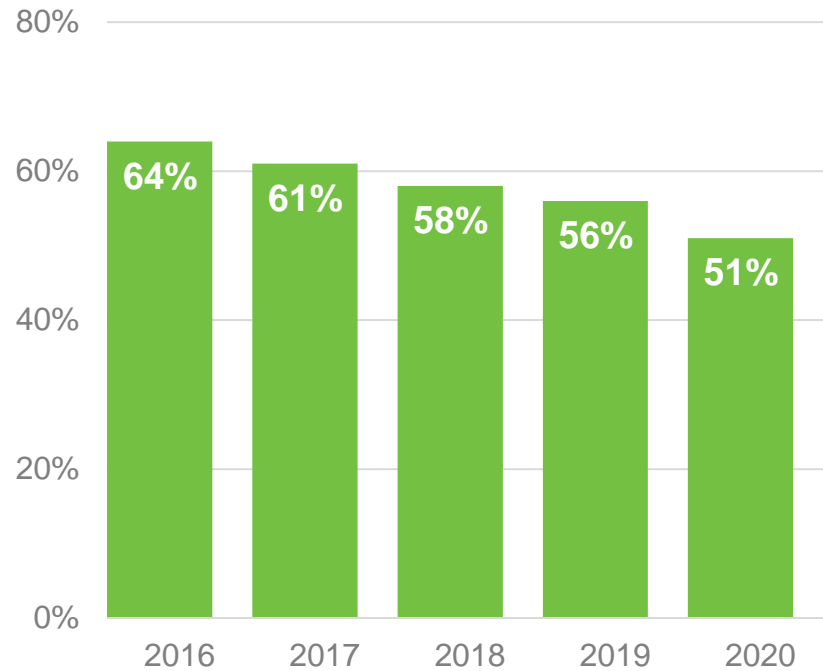


PROPOSED NEW MEASURES

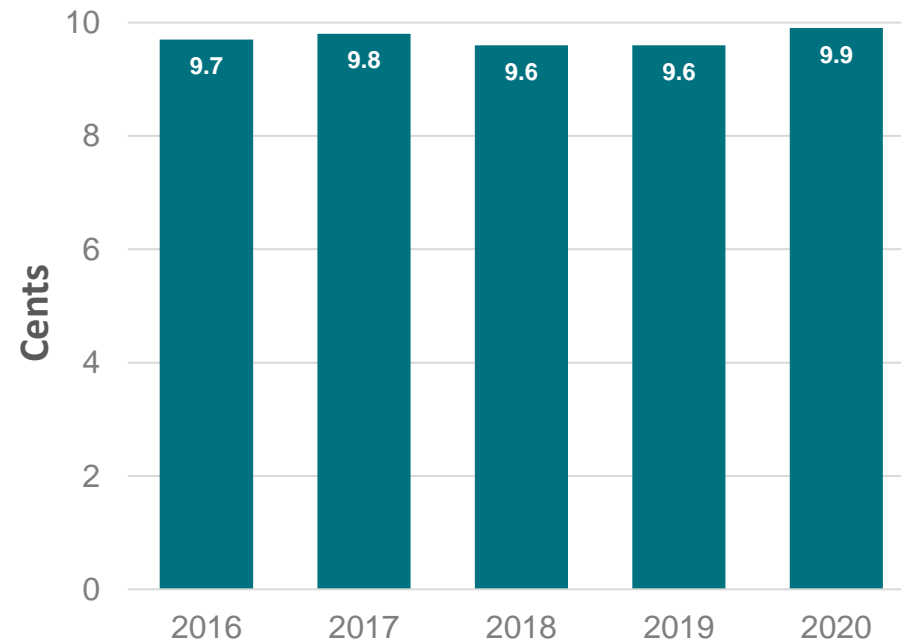
- **New focus**
 - **Net Income:** Maximize infrastructure reinvestment
 - Revenue/expense management
 - **Customer:** Affordable tolls
 - Ensure ridership/commerce
- **Derived from audited financial reports**
 - Toll revenue
 - Net Income
 - Vehicle Miles Traveled (VMT)
- **Comparable (internal and external)**

PROPOSED NEW MEASURES

System Transportation Asset Management (STAR) measures resources available for reinvestment after expenses.

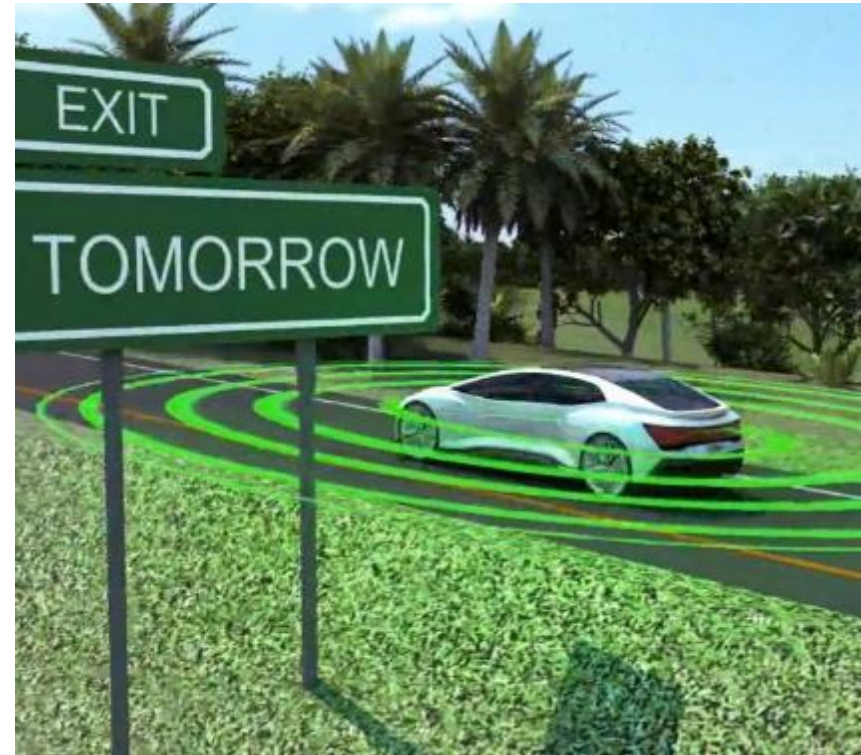


Affordability Index is a measure of toll revenue to annual vehicle miles traveled.



KEY OPPORTUNITIES FOR THE FUTURE

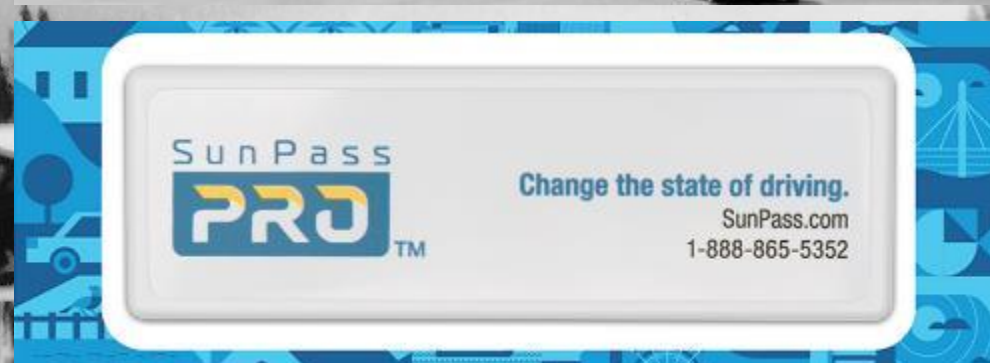
- Transportation Network to Support the Economy of Tomorrow
 - Funding Transportation Needs
 - Connected and Automated Vehicles
 - National Interoperability



HOW IT STARTED



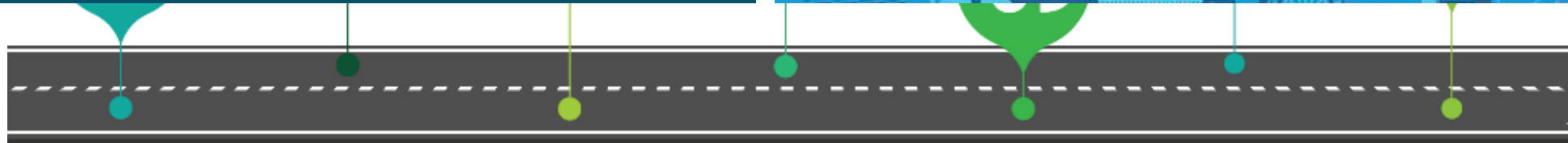
HOW IT'S GOING



HOW IT STARTED



HOW IT'S GOING



SunPass



Change the state of driving

**THANK
YOU**



SUNPASS
PREPAID TOLL PROGRAM





New Business

Chairman Ron Howse



Executive Director Update

Ralph Yoder



Other items of FTC business/discussion

FTC Commissioners

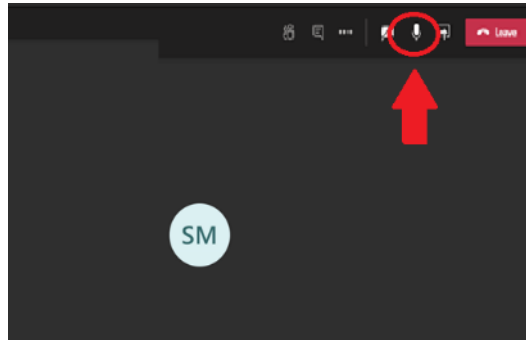


Upcoming meetings

Ralph Yoder

Public Comments

This is a public meeting. Please unmute yourself to comment.



If you joined via TEAMS

OR

*6 to unmute from
your phone



If you called in



ADJOURN

Chairman Ron Howse